

Asset Management Data Needs Considerations

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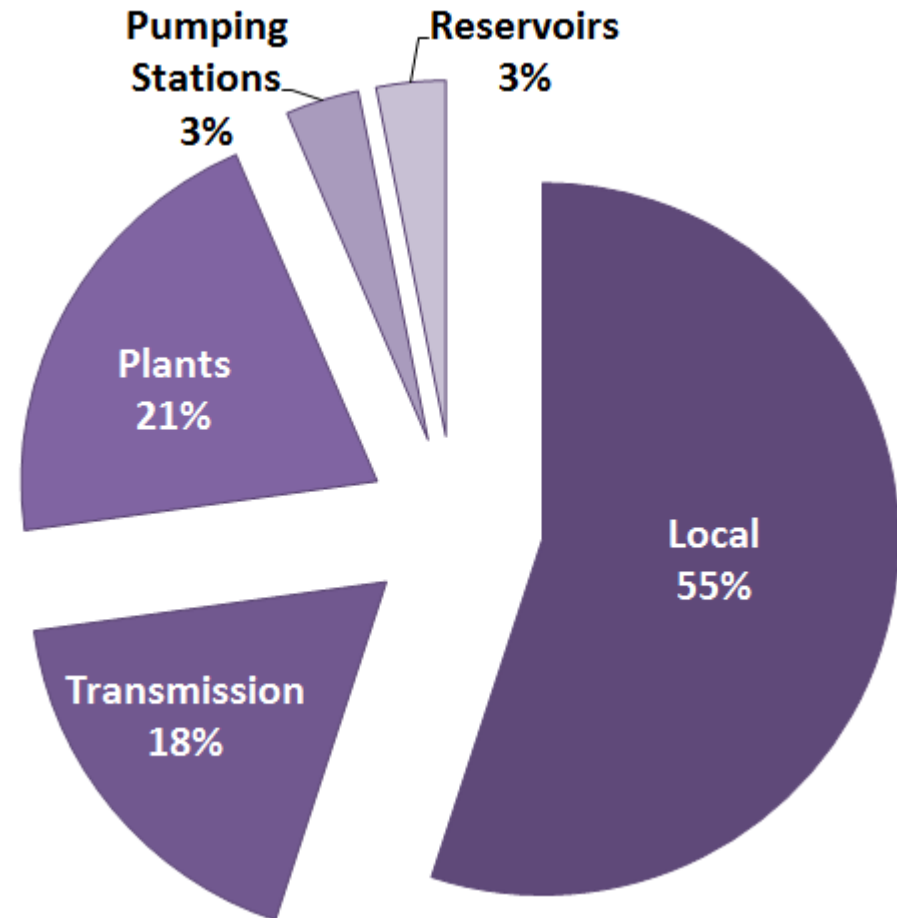
Water Infrastructure Replacement Cost=\$68.6Billion

Replacement value: linear assets (pipes)

Local	\$37,748,856,532
Transmission	\$12,165,631,491
Total	\$49,914,488,023

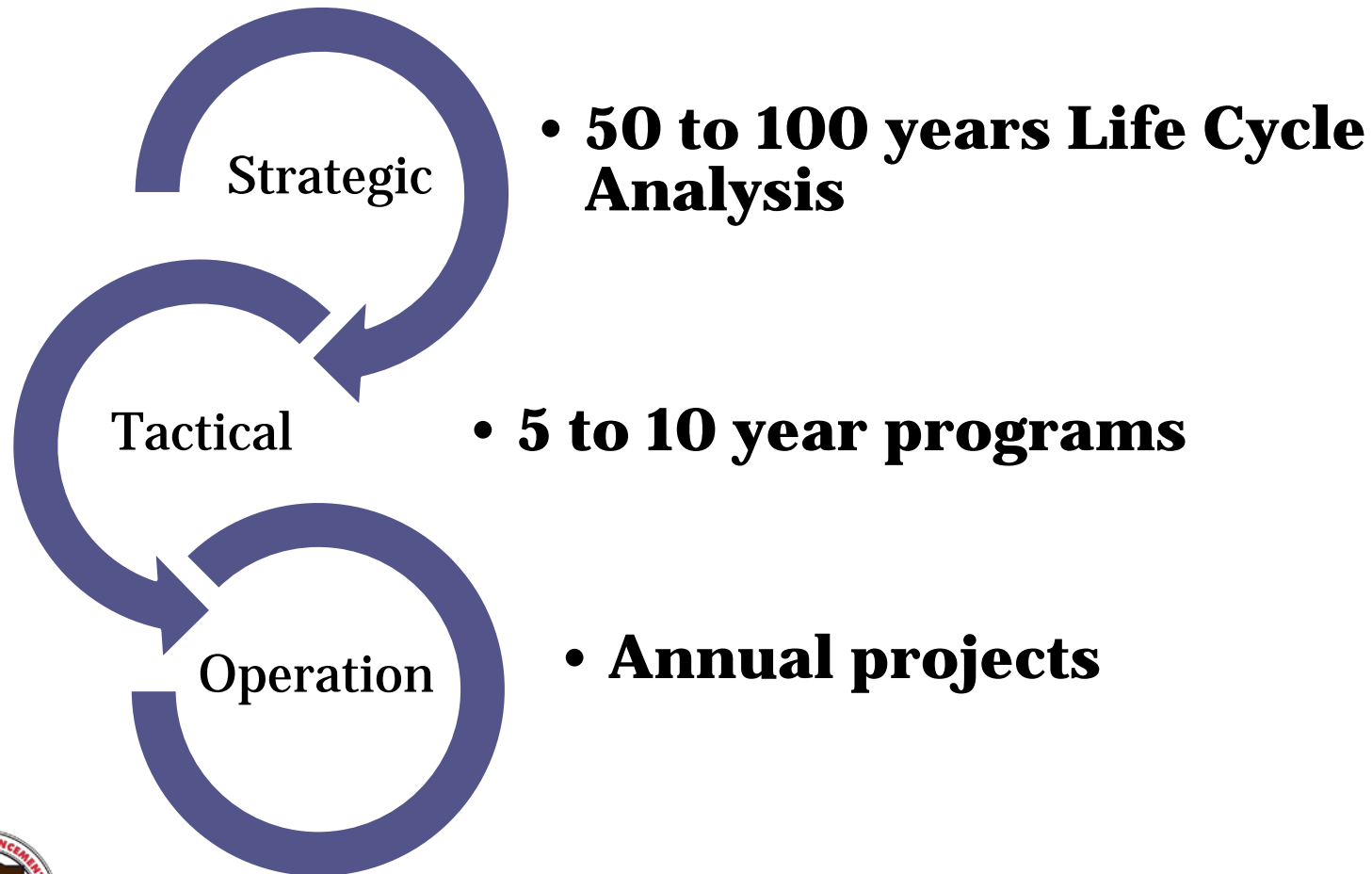
Replacement value: non-linear (discrete) assets

Plants	\$14,199,688,757
Pumping stations	\$2,293,994,013
Reservoirs	\$2,159,600,862
Total	\$18,653,283,631



Linear Assets = 73%

Asset Management Levels



August 2013 New Zealand Realization

“Better Local Government: Improving infrastructure delivery and asset management”

Require councils to prepare infrastructure strategy for at least a **30 year period** and to incorporate this into their long-term plans for 2015

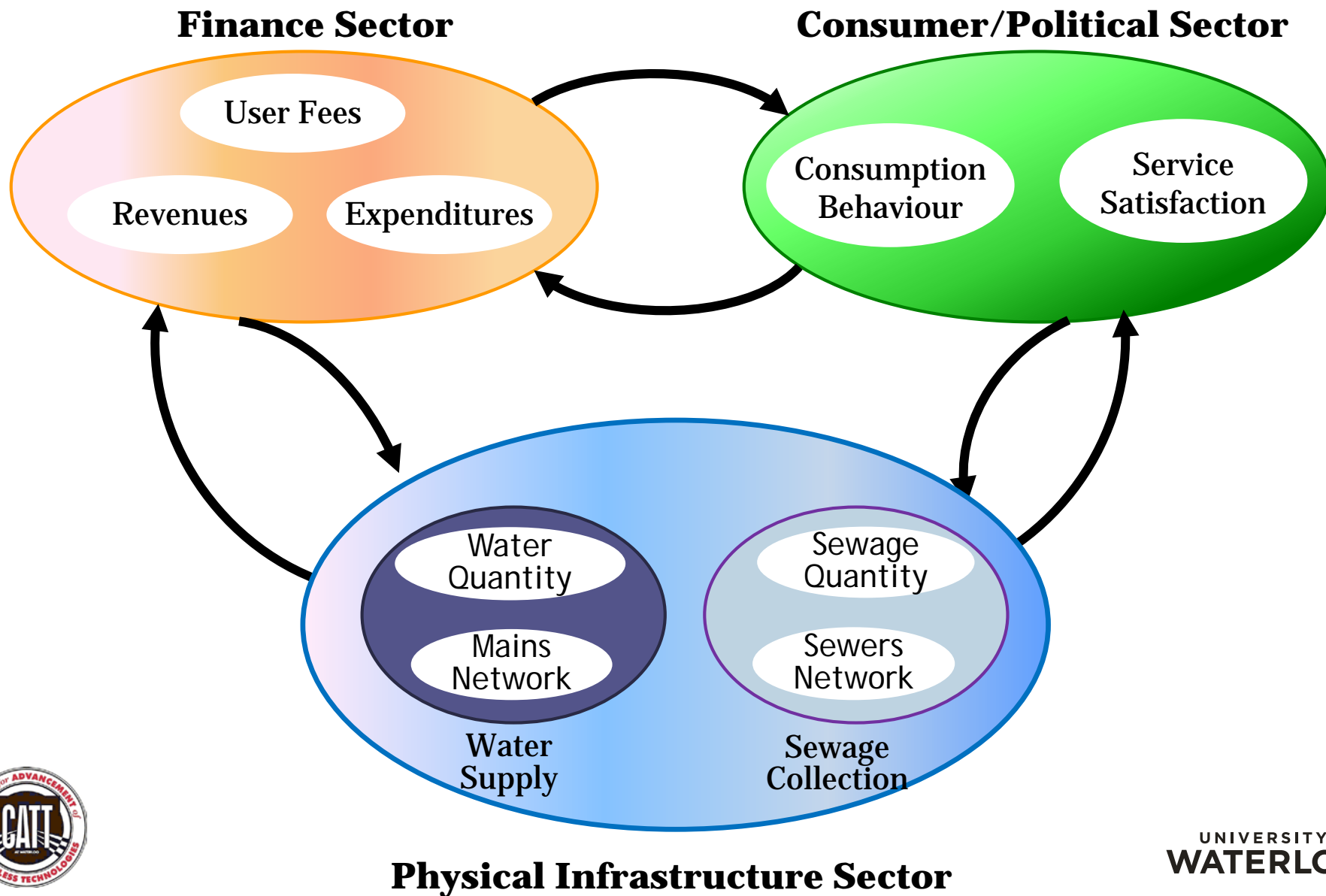


Strategic Modelling Tools

- **Complex organizational spreadsheets**
 - **Can be difficult to follow and validate over time**
- **Many work orders/operation/maintenance tools**
 - **Very limited water specific strategic management tools**

Above do not take into account the complex feed back loops and interconnections





University of Waterloo Research Goal

Develop a novel interconnected feedback loop
municipal water and waste water asset management
framework using the
System Dynamics Modelling Approach

Forrester, J.W., 1958. ***Industrial dynamics: a major breakthrough for decision makers.***
Harvard Business Review 36 (4), 37-66.



Research Funding Partners

- City of Waterloo
- City of Cambridge
- City of Niagara Falls
- City of London
- Region of Waterloo
- National Science Engineering Research (NSERC)
Collaborative Research Grant
- Centre for Advancement of Trenchless Technologies
(CATT)

Total fund value to date approx. \$1.1 million



Building a Representative Model

- Obtain key water utility data
 - Engineering
 - Information technology (data base mining)
 - Finance
- Can use expert opinion or best guess for missing data
- Not a major effort to populate a model
 - We have done this for several water utilities

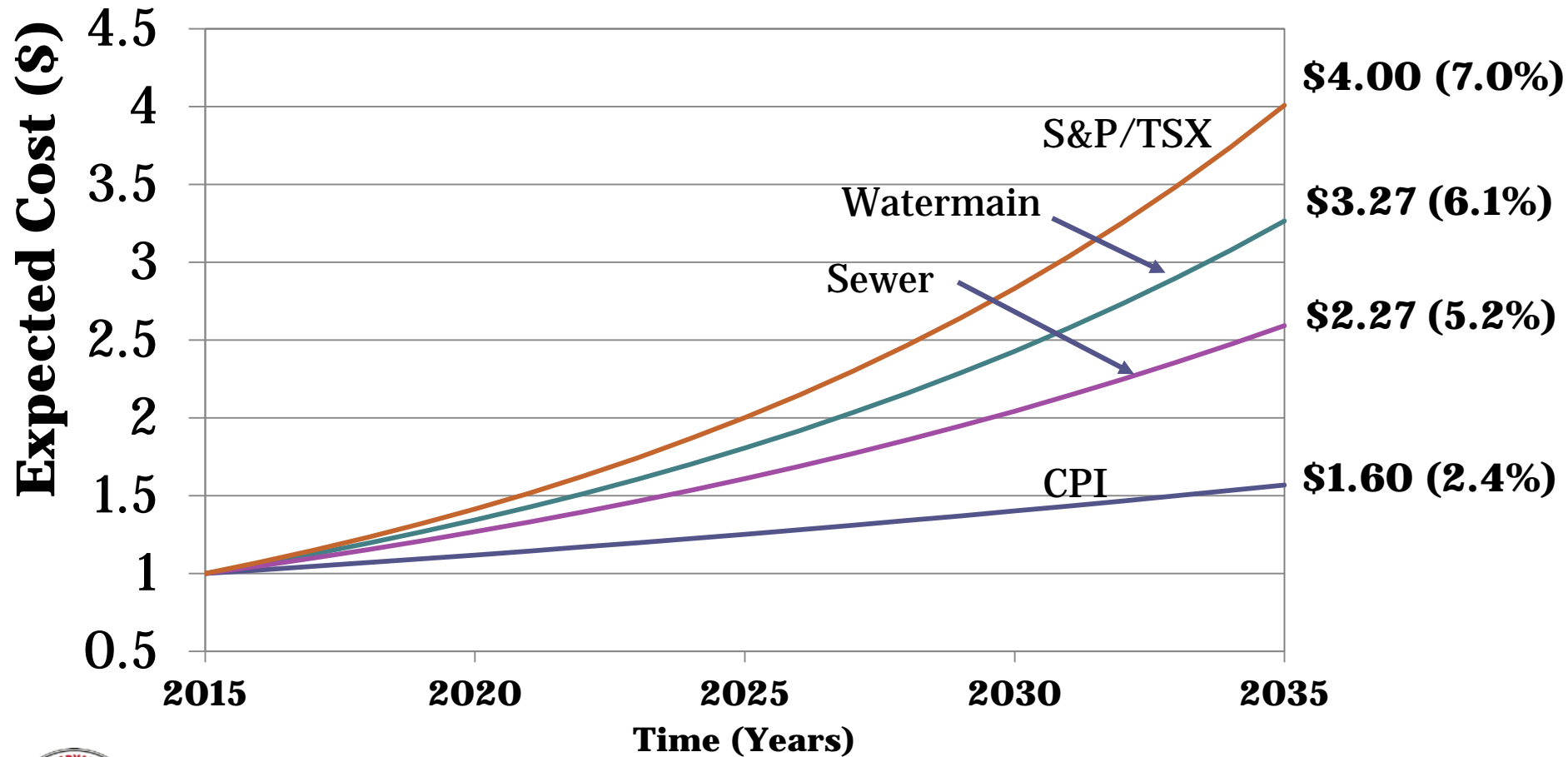


Key Data Findings

- Most organizations have silo's between finance, engineering and IT
 - System dynamics approach is great for data needs, data flow and data gaps...
- All data rich utilities are missing critical data for strategic modelling
 - What is inflation rate for Water Capital projects?



Value of \$1.00 in 35 years



Asset Data Collection

- It is easy to collect lots and lots of data
- Garbage in equals garbage out

The challenge is not data collection but collecting the right data for the right reasons



Key Data Collection Questions

1. Why is the data needed?
2. How will the data be used....

